

# HERITAGE SASKATCHEWAN



ANNUAL REPORT  
2016 - 2017

giving  
voice to  
living heritage

# HERITAGE SASKATCHEWAN BOARD OF DIRECTORS



*Pictured above from left to right: Charles Pratt, Alicia Buckley, Elaine Smit, Lindsay Stokalko, Wendy Fitch, Les Oystryk, Brittney Beckie (back), Céline Perillat (front), Amanda Girardin, Bula Ghosh, Tomasin Playford, and (inset) Tara Janzen*

## LIVING HERITAGE

Living Heritage are those values, beliefs, and ways of living we inherited from past generations that we still use to understand the present and make choices for the future. It defines our sense of identity as individuals and our relationships with others, shaping our communities and quality of life in the process.

Heritage Saskatchewan Alliance Inc. was established as a non-profit corporation in October 2009

## A MESSAGE FROM HER HONOUR, THE LIEUTENANT GOVERNOR OF SASKATCHEWAN



This past year has been a very exciting one for our country as Canadians from coast-to-coast-to-coast have celebrated 150 years of heritage. This pivotal time has been an exciting new beginning in terms of reconciliation with Indigenous peoples as we contemplate all that our country can become in the future.



*Her Honour, the Lieutenant Governor of Saskatchewan,  
Honourary Patron of Heritage Saskatchewan*

I have greatly enjoyed the Heritage Saskatchewan Canada 150 Video Series, which has been a wonderful way to share Saskatchewan stories. I am very fortunate to have my offices at Government House. This past summer, the History Alive! Vignettes once again brought history to life in the House, and we are grateful for the partnership of Heritage Saskatchewan in this valuable initiative. It has also been a privilege to have the Provincial Heritage Fair at Government House, and to see the remarkable creativity and engagement of our youth. I am grateful to Heritage Saskatchewan for taking over management of the Heritage Awards, which will continue to celebrate impressive achievements in Architectural Heritage, and will be expanded to acknowledge excellence in the wider Heritage Community.

It has been a genuine pleasure for me to serve as your Honorary Patron, and I wish to thank Heritage Saskatchewan and their innovative member groups for celebrating and promoting our fascinating and enriching living heritage.

Vaughn Solomon Schofield  
*Lieutenant Governor*  
Province of Saskatchewan





Dear Members and Friends of Heritage Saskatchewan,

On behalf of the Board of Directors, I would like to share with you what we have been working on at the Board table over the past year.

I continue to be amazed by the enthusiasm communities have demonstrated for exploring their Living Heritage with our Intangible Cultural Heritage Development Officer. From the Coal in Coronach project to the La Loche high school video project, Saskatchewan citizens looked to Heritage Saskatchewan to help them in identifying, documenting and sharing their unique Living Heritage. Saskatchewan's student citizens were also learning about and sharing their Living Heritage when they participated in our Heritage Fairs.

Heritage Saskatchewan continued to work with both new and existing partners throughout the year in projects as diverse as the History Alive! Vignettes, in partnership with the Provincial Capital Commission, Government House and the Legislative Assembly of Saskatchewan Visitor Services; to the Saskatchewan Index of Wellbeing in partnership with the Community Initiatives Fund. The Vignettes provided visitors with an opportunity to learn about the history of the provincial capital through live performances, while the work we are doing in developing an Index of Wellbeing will provide decision makers with information on the wellness of Saskatchewan's citizens. Heritage Saskatchewan has been active at conferences and symposia both provincially and nationally giving presentations on our work in Living Heritage. We are proud of the fact Heritage Saskatchewan is viewed nationally as a leader within the heritage sector.

I want to express a very sincere thank you to our staff, all of whom are constantly expanding our collective horizons. The Board would like to congratulate and thank our CEO, Ingrid Cazakoff, who continues to provide amazing leadership for our organization. Ingrid has assembled an amazing team of passionate professionals who strive to achieve the best for Heritage Saskatchewan and the people of the province.

I would also like to thank each and every member of the Board of Directors for their commitment to the Vision, Mission and Values of Heritage Saskatchewan. You have all contributed to our collective success and for that, I am truly grateful.

As well, I would like to thank SaskCulture for its ongoing support for Heritage Saskatchewan as its heritage community of interest. Quite simply, without the support of SaskCulture and the funding we receive from the Saskatchewan Lotteries Trust Fund for Sport Culture and Recreation, we would not exist.

The Board of Directors would also like to thank her Honour, the Honourable Vaughn Solomon Schofield, Lieutenant Governor of Saskatchewan for her continued patronage of Heritage Saskatchewan. We also thank both the previous Minister of Parks, Culture and Sport, the Honourable Ken Cheveldayoff, and the current Minister, the Honourable Gene Makowsky, and their respective staff for the ongoing support of our work in the heritage sector.

Finally, I want to thank every one of you, our members and friends, for your continuing support of Heritage Saskatchewan as we continue to broaden our collective understanding of what Living Heritage is in each of our lives.

Thank you for the privilege of serving you as President.

A handwritten signature in black ink, reading "W. Fitch".

Wendy Fitch  
*President of the Board*  
Heritage Saskatchewan



## EXECUTIVE

Wendy Fitch, President  
 Les Oystryk, Past President  
 Lindsay Stokalko, Vice President  
 Brittney Beckie, Director

## GOVERNANCE

Lindsay Stokalko (Chair)  
 Amanda Girardin  
 Alicia Buckley  
 Brittney Beckie  
 Charles Pratt  
 Tomasin Playford  
 Wendy Fitch

## PERFORMANCE EVALUATION & COMPENSATION

Wendy Fitch (Chair)  
 Les Oystryk  
 Lindsay Stokalko  
 Céline Perillat

## AUDIT

Bula Ghosh (Chair)  
 Brittney Beckie  
 Suzanne Pambrun  
 Wendy Fitch

## NOMINATIONS

Les Oystryk (Chair)  
 Amanda Girardin  
 Elaine Smit  
 Tara Janzen  
 Wendy Fitch

# THANKS TO OUR VOLUNTEERS

The following people served in various capacities on Heritage Saskatchewan's Board and Committees during 2016-2017.

To each and every one of you - thank you, your contribution is great appreciated!

Alicia Buckley  
 Alton Tangedal  
 Amanda Girardin  
 Brittney Beckie  
 Bula Ghosh  
 Céline Perillat  
 Charles Pratt  
 Elaine Smit  
 Emma Morris  
 Frank Korvemaker  
 Jackie Schmidt

Jennifer Fitzpatrick  
 Kristin Enns-Kavanagh  
 Liberty Brears  
 Lindsay Stokalko  
 Margaret Hryniuk  
 Les Oystryk  
 Rod Stutt  
 Suzanne Pambrun  
 Tara Janzen  
 Tomasin Playford  
 Wendy Fitch



In 2012, Heritage Saskatchewan's research coordinator, Sandra Massey, prepared the report: *Living Heritage & Quality of Life: Reframing Heritage Activity in Saskatchewan*. This document proposed a number of considerations for Heritage Saskatchewan to work towards, reframing the way we talk about heritage and the way we develop, implement and evaluate heritage activity. Five years later, this report continues to be a valuable resource as we build upon our work, connecting heritage to quality of life. We recognized the value and necessity of developing diverse partnerships, both within and outside of the heritage community. This work has been validated by our research, and confirmed that agencies throughout the province are using *Living Heritage* in their work, as we all engage in determining what really matters to individuals and communities.

Our research lately has focused upon the ongoing development of a Saskatchewan Index of Wellbeing. Heritage Saskatchewan, along with our founding partner, the Community Initiatives Fund (CIF), remain committed to developing this project and in the months ahead we will be working closely with the Canadian Index of Wellbeing (CIW), with the intention of producing a Saskatchewan report later this year. Thank-you to the CIW, Prairie Wild Consulting, Doug Elliott (Saskatchewan Trends Monitor), and our team of advisors who all have provided us with useful information to

support us as we proceed with this worthwhile initiative. We look forward to the release of the first report but more importantly, to engaging community further as a part of the future and ongoing processes.

Heritage Saskatchewan serves as SaskCulture's Heritage Community of Interest and we are grateful for its support and encouragement. As we continue to pursue new initiatives and expand perspectives on the value of *Living Heritage*, SaskCulture has been a strong supporter. Its support and participation in numerous events and workshops this past year included a half-day workshop during Heritage Week, which had Zoey Roy and Eugene Arcand leading us through a powerful exercise on the Truth & Reconciliation Calls to Action, entitled "Everyone has a Role in Reconciliation". In addition, SaskCulture has been active with the Ecomuseum Steering Committee and its participation in a number of our events including the National Trust Conference in Ottawa this past October. Thank you for your leadership and the financial support provided through Saskatchewan Lotteries Trust Fund for Sport, Culture and Recreation.

Our partnership with Johnson Shoyama Graduate School of Public Policy (JSGS) and the Royal Saskatchewan Museum resulted in a joint symposium, *Living Heritage: Sharing the Land*, held last May, which focused upon how we balance cultural continuity with change and integration. The keynote presentation by Zarqa Nawaz, a presentation by a panel of international students, along with a celebration of cultural performance from Karibu and Terrance Littleton demonstrated that we have much to learn from one another. An additional partner this past year was the Multicultural Council of Saskatchewan (MCoS) and we look forward to strengthening our relationships with all of these partners.

Our partnership with JSGS expanded to include an internship that saw two students enrolled in the Master of Public Administration Program (JSGS) working with our organization for the month of August. Gureech Mabior and Angelique Musengimana Sugira assisted us in our research and provided feedback regarding sustainable community development. Working directly with Sandra Massey, their contributions to her research and feedback on our most recent publication: *Living Heritage & the Economy: How Workers, Consumers and Citizens are Shaping the Future* (available on our website), was appreciated and enlightening. The opportunity to learn and to get to know both Gureech and Angelique on a personal level is something that my staff and I will treasure for years to come.

Our third and final year of our *History Alive! Vignettes* concluded in September and the theatrical performances once again provided participants with an additional educational experience as a part of their visit to Government House and the Legislative Building. The three-year run was a worthwhile project for all of the partners and participants but regrettably, we could not continue due to considerable funding challenges. Although this particular project concluded, the partnership with Government House, the Provincial Capital Commission, and the Legislative Assembly of Saskatchewan Visitor Services is one that we will look to continue in a new capacity in the future.

Heritage Saskatchewan has just signed on to the Saskatchewan Non Profit Partnership (SNP), an informal partnership of organizations that has come together to collaborate and work towards the advancement of the nonprofit sector. As the nonprofit sector contributes significantly to quality of life in Saskatchewan, and the mission of the SNP aligns closely with Heritage Saskatchewan's work, the decision to become involved at the partnership level is an exciting opportunity. As nonprofits look to remain relevant and adapt to a rapidly changing environment, working together across numerous sectors provides us with opportunities to learn from one another and contribute to strengthening the sector.

# STAFF



**Ingrid Cazakoff**  
*Chief Executive Officer*



**Olivia Shumski**  
*Executive Assistant & Director of Communications*



**Tara Gaudet**  
*Administration Assistant*



**Katherine Gilks**  
*Education Coordinator*



**Sandra Massey**  
*Research Program Coordinator*



**Kristin Catherwood**  
*Intangible Cultural Heritage Development Officer*



**Rebecca Marwood**  
*Communications Assistant*



**Marieke de Roos**  
*Communications Assistant*

Another new partnership is evolving through our most recent discussions with the Saskatchewan Economic Development Association (SEDA). Thrive Saskatchewan, a new program in support of community revitalization and administered through SEDA, will focus upon multidisciplinary approaches to community development. Heritage Saskatchewan's involvement will include working with communities interested in engaging in values based discussions as a part of that revitalization.

Our ongoing work in Community Development included our Heritage Fairs program. Katherine Gilks, our Education Coordinator, has been working with the program and participants and in 2017, the program grew to include a fifth regional fair through the participation of the Saskatoon Tribal Council. In addition, the Young Citizens Program once again saw two students from Saskatchewan attend the Young Citizens Forum in Ottawa in October. As the Young Citizens program experiences potential changes in the future, we look forward to working with the organizers responsible for this initiative. Funding cuts to school divisions through Saskatchewan may also challenge the delivery of the Heritage Fairs program but we remain hopeful that this will not significantly affect this worthwhile program, and that we can continue to encourage more schools to participate.

Several ICH workshops, led by Kristin Catherwood, were offered throughout the province, including two specific sessions, designed for more in-depth opportunities for mutual learning and understanding of the relevancy of Living Heritage to everyday life. The sessions held in La Loche and Coronach resulted in opportunities to build relationships with communities and for people living in those communities to engage with one another and build upon their rich heritage.

Kristin's work this past year also extended to the development of fifteen Canada 150 video documentaries, drawing attention to our diverse cultural practices, beliefs, and experiences. Recognizing that Canada 150 was an important historical date but also acknowledging that not all share this as a celebration, Kristin's work provided a platform for different perspectives. The documentaries are available on our website and this project very successfully captured the fact that our Living Heritage is a part of our contemporary life, as well as the importance of knowledge transmission from one generation to the next to ensure that what we value is not lost.



Our involvement on a national level included our valued working relationship with the National Trust for Canada (NT). At the NT's National Council meeting that we attended in Ottawa in October, we gained insights into the current political climate federally, as well as the NT's efforts to advance federal action on historic places. Information received recently indicated that specific efforts regarding Bill C323 on federal tax incentives did not result in a favourable outcome and the Bill was not recommended to proceed. However the report developed by the Standing Committee on Environment and Sustainable Development: "Preserving Canada's Heritage: The Foundation for Tomorrow", may broaden perspectives for historic places and is an opportunity to strengthen relationships with the office of the Minister of the Environment and Climate Change and Parks Canada, the federal government's lead on heritage conservation, and other ministries at the federal level. The NT has been active in keeping organizations across the country up to date on this work and the advocacy efforts will continue. Heritage Saskatchewan will continue to provide updates through our bi-weekly Heritage Happenings and other mechanisms as more information and calls to action come available.



**Staff Retreat at Over the Hill Orchard**

*back row: Sandra Massey, Ingrid Cazakoff, Kristin Catherwood, Gureech Mabior (intern); front row: Katherine Gilks, Tara Gaudet, Olivia Shumski, Angelique Musengimana Sugira (intern)*

In 2017, we travelled to St John's, Newfoundland, to participate in "Adapting Newfoundland's ICH; and Adapting Heritage: Engage, Innovate and Regenerate" conference. Kristin Catherwood presented on her community engagement project in Coronach and I, along with representatives from Quebec, Newfoundland, Ontario and British Columbia, presented on ICH work from our provincial contexts. This was also an opportunity to connect with members of our Canadian Intangible Cultural Heritage committee in order to determine next steps in encouraging awareness for ICH and strategies to encourage Canada to consider signing the UNESCO Convention on ICH.

As we look to celebrate our diverse Living Heritage, we recognized that it was time to examine the heritage awards program and here too, change is coming. The heritage awards program will continue to recognize excellence in architecture and our built heritage, but will now also be expanded to encompass projects relating to intangible cultural heritage and community development. Building upon the strength of the original awards program, we believe that the additional categories will increase awareness of the great work in Saskatchewan, truly something to celebrate!

All of this work has been possible through a dedicated team of people and in particular, those people who work directly with me as a part of Heritage Saskatchewan. Thank you to the staff for their enthusiasm, patience, and creative ideas as we continue to work in so many diverse areas. Thank you for your willingness to consider and incorporate new concepts and methodologies into your workloads in order to ensure that the organization can continue to build and grow upon a firm foundation. It is through your work that this organization is able to build relationships and partnerships both within this province and nationally, and I find that your dedication and enthusiasm continues to inspire and re-energize me as we carry on together!

Thank you to the Board of Directors for your leadership and engaging discussions at a visionary level that ensures that our organization can address and respond to current trends and opportunities. I value our conversations, your wisdom and your guidance as we look to the future.

At a time when change is inevitable, we recognize, as many organizations have, that we must embrace it in order to remain relevant. In the spirit of change, we acknowledged a need to re-examine our mission statement and at our AGM, the Board of Directors will be asking the membership to approve our new proposed mission statement to reflect our growth and work in Living Heritage.

Thank you once again for your support and your collective work in heritage!

Ingrid Cazakoff  
Chief Executive Officer

# Heritage Fairs



In 2017, the Fairs program grew to include a fifth regional fair through the participation of the Saskatoon Tribal Council. The other Regional Fairs are held in Moose Jaw, Regina, Saskatoon and Swift Current.

HERITAGE FAIRS



- 3407+ students in Saskatchewan created a Heritage Fairs project (3369 official count;
- 3407 includes students at SK Tribal Council Regional Fair, as numbers at the school level were not available)
- 57 schools across 15 school divisions participated in Heritage Fairs
- 5 Regional Heritage Fairs: Saskatoon, Regina, Moose Jaw, Swift Current & Saskatoon Tribal Council
- 13 videos from Saskatchewan produced for Young Citizens contest; 19 students participated in the program in some capacity
- 2 winners & 2 honourable mentions from Saskatchewan in Young Citizens contest



- For a complete list of winners from the Provincial Heritage Fair and Regional Heritage Fairs, please check out our website: [www.heritagesask.ca/heritage-fairs](http://www.heritagesask.ca/heritage-fairs)
- 407 students participated in the Regional Heritage Fairs
- 58 students participated in the Provincial Heritage Fair
- Second Heritage Fairs season that included our mascot, Sunny the Saw-whet Owl

“My husband and I would like to thank you very much for the wonderful adventure Ethan got to experience [on the Young Citizens trip to Ottawa]. He has lots of stories to tell. I am sure they will be stories and memories that he will carry with him for many years to come. I would like to thank you for having Heritage Fairs in our province. In this day and age, I feel it is very important that kids have activities that can expand their minds and that they are genuinely interested in.”

-Colleen Done, mother of 2017 Young Citizens and Provincial Fair winner

CANADA'S  
**HISTORY**

Saskatchewan  
*Heritage*  
FOUNDATION

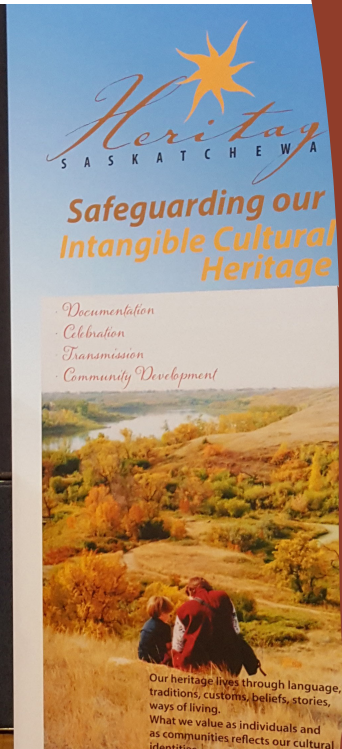


**Saskmilk**



# COAL IN CORONACH

This project is dedicated to the people of Coronach and the R.M. of Hart Butte No. 11.



In 2017, Heritage Saskatchewan's Intangible Cultural Heritage (ICH) Development Officer, Kristin Catherwood (pictured above), designed an in-depth opportunity for the community of Coronach, for mutual learning and understanding of the relevancy of Living Heritage to everyday life. The sessions resulted in opportunities to build relationships with communities and for people living there to engage with one another and build upon their rich heritage. On Heritage Saskatchewan's website, [www.heritagesask.ca](http://www.heritagesask.ca), in the Resources section, one can download the booklet entitled: "The Coal in Coronach – a Living Heritage Project", or watch the promotional video and a full documentary about this initiative.



Industries and ways of life come and go.  
But heritage never ends.

*ICH Development Officer, Kristin Catherwood*

*Artist, Andrew Meredith presenting the original for the cover of the booklet to Harold Siggelkow.*

Harold Siggelkow inspired this project and contributed to it in countless ways.



# LIVING HERITAGE: SHARING THE LAND SYMPOSIUM

Our partnership with Johnson Shoyama Graduate School of Public Policy (JSGS), along with the Royal Saskatchewan Museum and the Multicultural Council of Saskatchewan, resulted in a joint symposium, Living Heritage: Sharing the Land, held May 2017, focussing upon how we balance cultural continuity with change and integration.

The symposium included sharing of stories through the eyes of those who are new to Canada and those who are not. Presentations and discussions included – “How do we all balance cultural continuity with change and integration?” and “How can the perspective of the newcomer shed light on the injustices faced by Indigenous peoples?” Through performance, interactive exercises and presentations, participants explored how the land can be shared.



*Dancers - Karibu & Terrence Littletent learning from one another.*



*Moses Kanhai, speaker at the Living Heritage Symposium.*



*The keynote presentation was given by Zarqa Nawaz (pictured above), a Canadian freelance writer, journalist, broadcaster and filmmaker. Zarqa is the creator of Little Mosque on the Prairie and author, Laughing All the Way to the Mosque.*



# HERITAGE WEEK



GOVERNMENT OF SASKATCHEWAN

## Certificate of Recognition

I, Ken Cheveldayoff, Minister of Parks, Culture and Sport  
in the Province of Saskatchewan  
in exercise of the powers conferred upon me,  
do hereby designate the week of  
February 19 – 25, 2017 to be:

"Heritage Week" in Saskatchewan

And I request the citizens of the Province of Saskatchewan to  
recognize this week.

Dated at the City of Regina this 30<sup>th</sup> day of January, 2017.



*Ken Cheveldayoff*  
MINISTER



Signing of the 2017 Heritage Week Proclamation

From left to right: Brad Taylor, Director of Saskatchewan  
Heritage Foundation; Minister Ken Cheveldayoff; and  
Ingrid Cazakoff, CEO of Heritage Saskatchewan

# HERITAGE AWARDS



The Heritage Awards program provides an opportunity for us to build community and to highlight particular projects that draw attention to heritage in Saskatchewan. By celebrating those particular projects, we raise the profile of work occurring in Saskatchewan.





Priority Accounting Services CPA Prof. Corp.

2144 Cornwall Stt  
Regina, SK S4P 2K7  
Tel: (306) 565-2777  
Fax: (306) 565-2633

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## Independent Auditors' Report

To the Members of Heritage Saskatchewan Alliance Inc.

We have audited the accompanying Statement of Financial Position of Heritage Saskatchewan Alliance Inc. as at November 30, 2017 and the Statement of Operations, Statements of Net Assets and Statement of Cash Flow for the year then ended.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian Accounting Standards for Not-For-Profit Organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditors' Responsibility*

Our responsibility is to express opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian Generally Accepted Auditing Standards. These standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate on the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

### *Basis for Qualified Opinion*

In common with many non-profit organizations, the Association derives revenue from membership fees, donations and other fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Association and we were unable to determine whether any adjustments might be necessary to revenue, excess of revenue, assets and net assets.

### *Qualified Opinion*

In our opinion, except for the effect of adjustments, if any, which might have been necessary had we been able to satisfy ourselves concerning the completeness of the revenue referred to in the preceding paragraph, these financial statements present fairly, in all material respects, the financial position of the organization as at November 30, 2017 and the results of its operations and cash flows for the year then ended in accordance with Canadian Accounting Standards for Not-For-Profit Organizations.

Priority Accounting Services CPA Prof. Corp.  
Chartered Professional Accountants

Regina, SK



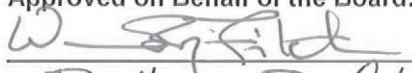
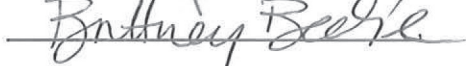
# Heritage Saskatchewan Alliance Inc.

## Statement of Financial Position

As At November 30, 2017

	2017	2016
<b>Assets</b>		
<b>Current Assets</b>		
Cash	\$ 58,643	\$ 27,445
Accounts receivable (Note 4)	6,546	44,872
Prepaid Expenses	3,930	5,915
<b>Total Current Assets</b>	<b>69,119</b>	<b>78,232</b>
Investments (Note 3)	316,804	237,878
<b>Total Assets</b>	<b>\$ 385,923</b>	<b>\$ 316,110</b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>Current Liabilities</b>		
Accounts payable (Note 5)	\$ 10,975	\$ 21,671
Deferred revenue (Note 8)	68,000	7,900
<b>Total Liabilities</b>	<b>78,975</b>	<b>29,571</b>
<b>Net assets:</b>		
Restricted Net Assets (Note 7)	70,000	70,000
Unrestricted Net Assets	236,948	216,539
<b>Total Net Assets</b>	<b>306,948</b>	<b>286,539</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 385,923</b>	<b>\$ 316,110</b>

Approved on Behalf of the Board:

# Heritage Saskatchewan Alliance Inc.

## Statement of Operations

For the Year Ended November 30, 2017

	2017	2016
<b>Revenue</b>		
SaskCulture/Sask Lotteries Trust - Annual	\$ 615,000	\$ 600,000
Interest Income	2,737	3,680
Membership Fees	5,139	7,560
Other Revenue	8,180	26,739
Projects - Internal	39,327	37,789
Projects - External	108,682	180,524
Projects - SaskCulture Affiliated	3,722	-
	<b>782,787</b>	<b>856,292</b>
<b>Expenses</b>		
Administration ( <i>Schedule 1</i> )	351,646	338,127
Travel/Meetings ( <i>Schedule 2</i> )	49,019	56,639
Corporate Business ( <i>Schedule 3</i> )	22,122	18,746
Public Relations/Communications ( <i>Schedule 4</i> )	25,760	28,758
Projects/Services ( <i>Schedule 5</i> )	313,831	344,354
	<b>762,378</b>	<b>786,624</b>
<b>Excess of revenue over expenses</b>	<b>\$ 20,409</b>	<b>\$ 69,668</b>

# HERITAGE SASKATCHEWAN

dedicated to  
research,  
community development  
& leadership



Supported by

FUNDING  
PROVIDED BY



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